UPAC
شركة المشاريع المتحدة
للخدمات الجوية | ش.م.ك.ع

Date: 10/11/2026
Ref: UPAC/COM/2026/049

To: Boursa Kuwait, **السادة: بورصة الكويت للأوراق المالية المحترمين،**

تحية طيبة وبعـــد،

الموضوع: نتائج اجتماع مجلس الإدارة
Subject: Results of the Board of Directors Meeting

بالإشارة إلى الموضوع أعلاه، تفيد شركة المشاريع المتحدة للخدمات الجوية ش.م.ك.ع ("**الشركة**") بأنه قد عُقد اجتماع مجلس إدارة الشركة في تمام الساعة 2:00 مساءً من يوم الثلاثاء الموافق 10 نوفمبر 2026، حيث اعتمد مجلس الإدارة البيانات المالية المرحلية المجمعة للفترة المنتهية في 30 سبتمبر 2026، وذلك وفقاً لنموذج نتائج البيانات المالية المرفق.

With reference to the above subject, United Projects for Aviation Services Company K.S.C.P. (the "**Company**") hereby announces that the Company's Board of Directors meeting was held at 2:00 p.m. on Tuesday, 10 November 2026, during which the Board approved the interim condensed consolidated financial statements for the period ended 30 September 2026, in accordance with the attached financial results form.

وتفضلوا بقبول فائق الاحترام والتقدير،

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حمد عدنان مال الله
نائب رئيس مجلس الإدارة والرئيس التنفيذي
Hamad Adnan Malallah
Vice Chairman and CEO

Copy to CMA. ***نسخة الى السادة/ هيئة أسواق المال.***

Attachments:
- Material Information Disclosure Form.
- Financial results form.
  - Approved financial statements.
  - Approved auditor's report.

المرفقات:
- نموذج الإفصاح عن المعلومات الجوهرية
- نموذج نتائج البيانات المالية.
  - نسخة من البيانات المالية المعتمدة.
  - نسخة من تقرير مراقب الحسابات المعتمد.

Disclosure of Material Information Form

Date	10 November 2026
Name of the Listed Company	United Projects for Aviation Services Company K.S.C.P.
Material Information	United Projects for Aviation Services Company K.S.C.P. (the "**Company**") hereby announces that the Company's Board of Directors meeting was held at 2:00 p.m. on Tuesday, 10 November 2026, during which the Board approved the interim condensed consolidated financial statements for the period ended 30 September 2026, as attached to this disclosure.
Significant effect of the material information on the financial position of the company	Issuance of the Company's interim condensed consolidated financial statements for the period ended 30 September 2026.

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Financial Results Form Kuwaiti Company (KWD)	نموذج نتائج البيانات المالية الشركات الكويتية (د.ك.)

Company Name	اسم الشركة
United Projects for Aviation Services Company K.S.C.P.	شركة المشاريع المتحدة للخدمات الجوية ش.م.ك.ع.

Third quarter results Ended on	2026-09-30	نتائج الربع الثالث المنتهي في

Board of Directors Meeting Date	2026-11-10	تاريخ اجتماع مجلس الإدارة

Required Documents	المستندات الواجب إرفاقها بالنموذج
Approved financial statements. Approved auditor's report This form shall not be deemed to be complete unless the documents mentioned above are provided	نسخة من البيانات المالية المعتمدة نسخة من تقرير مراقب الحسابات المعتمد لا يعتبر هذا النموذج مكتملاً ما لم يتم وإرفاق هذه المستندات

التغيير (%) Change (%)	فترة التسعة اشهر المقارنة Nine Month Comparative Period	فترة التسعة اشهر الحالية Nine Month Current Period	البيان Statement
	2025-09-30	2026-09-30	
(227.05%)	(442,883)	(1,448,451)	صافي الربح (الخسارة) الخاص بمساهمي الشركة الأم Net Profit (Loss) represents the amount attributable to the owners of the parent Company
(228.21%)	(1.17)	(3.84)	ربحية (خسارة) السهم الأساسية والمخففة Basic & Diluted Earnings per Share
(28.30%)	11,759,848	8,431,329	الموجودات المتداولة Current Assets
(1.48%)	254,260,542	250,493,879	إجمالي الموجودات Total Assets
(0.75%)	124,875,803	123,941,733	المطلوبات المتداولة Current Liabilities
(0.99%)	147,727,419	146,267,714	إجمالي المطلوبات Total Liabilities
(2.24%)	105,221,338	102,865,981	إجمالي حقوق الملكية الخاصة بمساهمي الشركة الأم Total Equity attributable to the owners of the Parent Company
(55.23%)	3,515,975	1,574,169	إجمالي الإيرادات التشغيلية Total Operating Revenue
(276.67%)	421,794	(745,173)	صافي الربح (الخسارة) التشغيلية Net Operating Profit (Loss)
None لا يوجد	None لا يوجد	None لا يوجد	الخسائر المتراكمة / رأس المال المدفوع Accumulated Loss / Paid-Up Share Capital

هاتف: 1833338 965+ | ص.ب 27068 الصفاة 13131 الكويت | سجل تجاري رقم 82992 | رأس المال المدفوع: 38,250,000 دينار كويتي
Tel: +965 1833338 | P.O.Box 27068, Safat 13131 Kuwait | Commercial Registration No. 82992 | Paid-up Capital: 38,250,000 K.D
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التغيير (%) Change (%)	الربع الثالث المقارن Third quarter Comparative Period 2025-09-30	الربع الثالث الحالي Third quarter Current Period 2026-09-30	البيان Statement
18.12%	(799,348)	(654,506)	صافي الربح (الخسارة) الخاص بمساهمي الشركة الأم Net Profit (Loss) represents the amount attributable to the owners of the parent Company
18.40%	(2.12)	(1.73)	ربحية (خسارة) السهم الأساسية والمخففة Basic & Diluted Earnings per Share
159.83%	225,882	586,904	إجمالي الإيرادات التشغيلية Total Operating Revenue
23.57%	(546,214)	(417,469)	صافي الربح (الخسارة) التشغيلية Net Operating Profit (Loss)

- Not Applicable for first Quarter
- لا ينطبق على الربع الأول

Increase/Decrease in Net Profit (Loss) is due to	سبب ارتفاع/انخفاض صافي الربح (الخسارة)
1. The decrease in net profit (recording of a loss) for the nine-month period ended 30 September 2026 as compared to same period last year is primarily attributable to a decline in various revenue streams, following the expiry of the contracts for Terminal (1) and Terminal (3) at Kuwait International Airport.	1. يعود الانخفاض في صافي الربح (تحقيق خسارة) لفترة التسعة أشهر المنتهية في 30 سبتمبر 2026، مقارنة بذات الفترة من العام السابق، بشكل رئيسي إلى تراجع مصادر الإيرادات المختلفة، وذلك نتيجة انتهاء عقود مشروعي مبنى الركاب رقم (1) ومبنى الركاب رقم (3) بمطار الكويت الدولي.
2. Continued suspension of accruing interest income on the loan to an associate, which would have otherwise resulted in interest income of KD 25,669,137 for the nine-month period ended 30 September 2026. The Company retains the right to reinstate it in the future.	2. استمرار تعليق إيرادات الفوائد على القرض المقدم إلى شركة زميلة، مما كان سيؤدي بخلاف ذلك إلى تسجيل إيرادات فوائد قدرها 25,669,137 دينار كويتي لفترة التسعة أشهر المنتهية في 30 سبتمبر 2026، مع احتفاظ الشركة بالحق في إعادتها مستقبلاً.

Total Revenue realized from dealing with related parties (value, KWD)	**90,000**	**بلغ إجمالي الإيرادات من التعاملات مع الأطراف ذات الصلة (المبلغ د.ك.)**
Total Expenditures incurred from dealing with related parties (value, KWD)	**(76,860)**	**بلغ إجمالي المصروفات من التعاملات مع الأطراف ذات الصلة (المبلغ د.ك.)**

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Auditor Opinion			رأي مراقب الحسابات	
1.	Unqualified Opinion	☒	رأي غير متحفظ	.1
2.	Qualified Opinion	☐	رأي متحفظ	.2
3.	Disclaimer of Opinion	☐	عدم إبداء الرأي	.3
4.	Adverse Opinion	☐	رأي معاكس	.4

In the event of selecting item No. 2, 3 or 4, the following table must be filled out, and this form is not considered complete unless it is filled.

بحال اختيار بند رقم 2 أو 3 أو 4 يجب تعبئة الجدول التالي، ولا يعتبر هذا النموذج مكتملاً ما لم يتم تعبئته

نص رأي مراقب الحسابات كما ورد في التقرير	NA لا ينطبق
شرح تفصيلي بالحالة التي استدعت مراقب الحسابات لإبداء الرأي	NA لا ينطبق
الخطوات التي ستقوم بها الشركة لمعالجة ما ورد في رأي مراقب الحسابات	NA لا ينطبق
الجدول الزمني لتنفيذ الخطوات لمعالجة ما ورد في رأي مراقب الحسابات	NA لا ينطبق

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Corporate Actions						استحقاقات الأسهم (الإجراءات المؤسسية)
النسبة		القيمة				
None	لا يوجد	None	لا يوجد			توزيعات نقدية Cash Dividends
None	لا يوجد	None	لا يوجد			توزيعات أسهم منحة Bonus Share
None	لا يوجد	None	لا يوجد			توزيعات أخرى Other Dividend
None	لا يوجد	None	لا يوجد			عدم توزيع أرباح No Dividends
None	لا يوجد	None	لا يوجد	علاوة الإصدار Issue Premium	None لا يوجد	زيادة رأس المال Capital Increase
None	لا يوجد	None	لا يوجد			تخفيض رأس المال Capital Decrease

ختم الشركة Company Seal	التوقيع Signature	المسمى الوظيفي Title	الاسم Name
UPAC شركة المشاريع المتحدة للخدمات الجوية ش.م.ك.ع		نائب رئيس مجلس الإدارة والرئيس التنفيذي Vice Chairman and CEO	حمد عدنان مال الله Hamad Adnan Malallah

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UNITED PROJECTS COMPANY FOR AVIATION SERVICES K.S.C.P. AND ITS SUBSIDIARIES

INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

30 SEPTEMBER 2026

Shape the future with confidence

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Al Aiban, Al Osaimi & Partners
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REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION TO THE BOARD OF DIRECTORS OF UNITED PROJECTS COMPANY FOR AVIATION SERVICES K.S.C.P.

Introduction

We have reviewed the accompanying interim condensed consolidated statement of financial position of United Projects Company for Aviation Services K.S.C.P. (the "Parent Company") and its subsidiaries (collectively, the "Group") as at 30 September 2026, and the related interim condensed consolidated statement of income and interim condensed consolidated statement of comprehensive income for the three-month and nine-month periods then ended and the related interim condensed consolidated statement of changes in equity and interim condensed consolidated statement of cash flows for the nine-month period then ended. The management of the Parent Company is responsible for the preparation and presentation of this interim condensed consolidated financial information in accordance with International Accounting Standard IAS 34: *Interim Financial Reporting ("IAS 34")*. Our responsibility is to express a conclusion on this interim condensed consolidated financial information based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, *"Review of Interim Financial Information Performed by the Independent Auditor of the Entity"*. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently, it does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

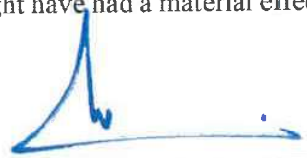
Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial information is not prepared, in all material respects, in accordance with IAS 34.

Report on Other Legal and Regulatory Requirements

Furthermore, based on our review, the interim condensed consolidated financial information is in agreement with the books of account of the Parent Company. We further report that, to the best of our knowledge and belief, we have not become aware of any violations of the Companies Law No. 1 of 2016, as amended, and its executive regulations, as amended, or of the Parent Company's Memorandum of Incorporation and Articles of Association, as amended, during the nine-month period ended 30 September 2026 that might have had a material effect on the business of the Parent Company or on its financial position.

We further report that, during the course of our review, to the best of our knowledge and belief, we have not become aware of any violations of the provisions of Law No. 7 of 2010 concerning establishment of Capital Markets Authority "CMA" and organization of security activity and its executive regulations, as amended, during the nine-month period ended 30 September 2026 that might have had a material effect on the business of the Parent Company or on its financial position.



BADER A. AL-ABDULJADER
LICENCE NO. 207
EY
AL AIBAN, AL OSAIMI & PARTNERS



10 November 2026
Kuwait

INTERIM CONDENSED CONSOLIDATED STATEMENT OF INCOME (UNAUDITED)

For the period ended 30 September 2026

	Notes	Three months ended 30 September		Nine months ended 30 September	
		2026 KD	2025 KD	**2026 KD**	2025 KD
Revenue	11	**292,892**	220,435	**711,896**	1,765,255
Rental income		**294,012**	5,447	**862,273**	1,750,720
Operating costs		**(133,655)**	(56,460)	**(344,871)**	(474,797)
GROSS PROFIT		**453,249**	169,422	**1,229,298**	3,041,178
General and administrative expenses		**(319,238)**	(248,845)	**(495,488)**	(942,515)
Salaries and employee benefits		**(236,148)**	(293,109)	**(703,640)**	(957,625)
Other income		**41,957**	157,045	**289,880**	432,551
(Loss) profit before interest, taxation, depreciation and amortisation ("EBITDA")		**(60,180)**	(215,487)	**320,050**	1,573,589
Depreciation		**(4,790)**	(1,028)	**(13,723)**	(3,015)
Amortisation of service concession rights	6	**(352,499)**	(329,699)	**(1,051,500)**	(989,097)
Amortisation of rights-of-use assets		**-**	-	**-**	(159,683)
(Loss) profit before interest and taxation ("EBIT")		**(417,469)**	(546,214)	**(745,173)**	421,794
Interest income		**62,726**	89,651	**198,889**	259,175
Finance cost		**(15,089)**	(25,720)	**(46,805)**	(88,364)
Finance cost on service concession arrangement liabilities	6	**(278,058)**	(289,723)	**(833,721)**	(863,548)
Loss before taxation		**(647,890)**	(772,006)	**(1,426,810)**	(270,943)
Taxation	12	**-**	4,175	**-**	-
LOSS FOR THE PERIOD		**(647,890)**	(767,831)	**(1,426,810)**	(270,943)
BASIC AND DILUTED LOSS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT COMPANY	4	**(1.73) Fils**	(2.12) Fils	**(3.84) Fils**	(1.17) Fils
Attributable to:					
Equity holders of the Parent Company		**(654,506)**	(799,348)	**(1,448,451)**	(442,883)
Non-controlling interests		**6,616**	31,517	**21,641**	171,940
		(647,890)	(767,831)	**(1,426,810)**	(270,943)

The attached notes 1 to 17 form part of this interim condensed consolidated financial information.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (UNAUDITED)

For the period ended 30 September 2026

	Three months ended 30 September		*Nine months ended 30 September*	
	2026 KD	*2025 KD*	***2026 KD***	*2025 KD*
Loss for the period	**(647,890)**	(767,831)	**(1,426,810)**	(270,943)
Other comprehensive loss:				
Other comprehensive loss that may be reclassified to statement of income in subsequent periods:				
Recycling of hedging reserve of an associate	-	-	**(149,498)**	-
Other comprehensive loss for the period	-	-	**(149,498)**	-
TOTAL COMPREHENSIVE LOSS FOR THE PERIOD	**(647,890)**	(767,831)	**(1,576,308)**	(270,943)
Attributable to:				
Equity holders of the Parent Company	**(654,506)**	(799,348)	**(1,597,949)**	(442,883)
Non-controlling interests	**6,616**	31,517	**21,641**	171,940
	(647,890)	(767,831)	**(1,576,308)**	(270,943)

The attached notes 1 to 17 form part of this interim condensed consolidated financial information.

United Projects Company for Aviation Services K.S.C.P. and its Subsidiaries

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (UNAUDITED)

As at 30 September 2026

	Notes	*30 September 2026* KD	*(Audited) 31 December 2025* KD	*30 September 2025* KD
ASSETS				
Non-current assets				
Property and equipment		66,522	13,996	11,293
Service concession rights	6	21,478,546	22,176,815	21,971,919
Loan to an associate	7, 15	220,517,482	220,517,482	220,517,482
		242,062,550	242,708,293	242,500,694
Current assets				
Accounts receivable and other assets		1,302,421	1,203,375	1,528,397
Cash and cash equivalents		7,128,908	8,832,582	10,231,451
		8,431,329	10,035,957	11,759,848
TOTAL ASSETS		250,493,879	252,744,250	254,260,542
EQUITY AND LIABILITIES				
Equity				
Share capital	8	38,250,000	38,250,000	38,250,000
Share premium		48,605,000	48,605,000	48,605,000
Statutory reserve		7,416,960	7,416,960	7,416,960
Treasury shares	9	(1,544,594)	(1,544,594)	(1,544,594)
Other reserve		(260,978)	(111,480)	(111,480)
Foreign currency translation reserve		56,401	56,401	56,401
Retained earnings		10,343,192	11,791,643	12,549,051
Equity attributable to equity holders of the Parent Company		102,865,981	104,463,930	105,221,338
Non-controlling interests		1,360,184	1,338,543	1,311,785
Total equity		104,226,165	105,802,473	106,533,123
Non-current liabilities				
Service concession arrangement liabilities	6	20,302,294	21,007,573	21,233,752
Accounts payable and other liabilities	10	1,304,138	891,128	880,042
Employees' end of service benefits		719,549	693,679	737,822
		22,325,981	22,592,380	22,851,616
Current liabilities				
Service concession arrangement liabilities	6	2,052,000	2,052,000	2,052,000
Loan from a related party	7	116,791,432	116,791,432	116,791,432
Accounts payable and other liabilities	10	5,098,301	5,505,965	6,032,371
		123,941,733	124,349,397	124,875,803
Total liabilities		146,267,714	146,941,777	147,727,419
TOTAL EQUITY AND LIABILITIES		250,493,879	252,744,250	254,260,542

Tarek Ibrahim Mohammad Al Mousa
Chairman

Hamad Adnan Eisa Malallah
CEO & Vice Chairman

The attached notes 1 to 17 form part of this interim condensed consolidated financial information.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)

For the period ended 30 September 2026

	Notes	Nine months ended 30 September 2026 KD	Nine months ended 30 September 2025 KD
OPERATING ACTIVITIES			
Loss for the period before tax		**(1,426,810)**	(270,943)
Adjustments for:			
Depreciation		**13,723**	3,015
Amortisation of right-of-use assets		**-**	159,683
Amortisation of service concession rights	6	**1,051,500**	989,097
Provision for employees' end of service benefits		**61,229**	92,890
Interest income		**(198,889)**	(259,175)
Other income – recycling of hedging reserve of an associate		**(149,498)**	-
Finance cost on service concession arrangement liabilities	6	**833,721**	863,548
Finance cost		**46,805**	88,364
		231,781	1,666,479
Working capital changes:			
Accounts receivable and other assets		**(84,306)**	250,037
Accounts payable and other liabilities		**47,155**	(481,004)
		194,630	1,435,512
Employees' end of service benefits paid		**(35,359)**	(126,460)
Taxes paid		**(88,614)**	(210,262)
Net cash flows from operating activities		**70,657**	1,098,790
INVESTING ACTIVITIES			
Additions to service concession rights	6	**(353,231)**	(210,755)
Purchase of property and equipment		**(66,249)**	(1,850)
Repayment of loan to an associate	7	**-**	28,013,125
Interest income received		**184,149**	253,312
Net cash flows (used in) from investing activities		**(235,331)**	28,053,832
FINANCING ACTIVITIES			
Repayment of loan from a related party		**-**	(28,013,125)
Payment of service concession arrangement liabilities	6	**(1,539,000)**	(513,000)
Payment of lease liabilities		**-**	(55,871)
Net cash flows used in financing activities		**(1,539,000)**	(28,581,996)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS		**(1,703,674)**	570,626
Cash and cash equivalents as at 1 January		**8,832,582**	9,660,825
CASH AND CASH EQUIVALENTS AS AT 30 SEPTEMBER		**7,128,908**	10,231,451
Non-cash items excluded from the interim condensed consolidated statement of cash flows:			
Additions to right-of-use assets		**-**	(771,800)
Additions to lease liabilities (adjusted with accounts payable and other liabilities)		**-**	654,702
Prepayments adjusted with right-of-use assets		**-**	(117,098)
Derecognition of right-of-use assets		**-**	612,117
Derecognition of lease liabilities		**-**	(606,515)

The attached notes 1 to 17 form part of this interim condensed consolidated financial information.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED)

For the period ended 30 September 2026

	Attributable to equity holders of the Parent Company									
	Share Capital KD	*Share premium KD*	*Statutory reserve KD*	*Treasury shares KD*	*Other reserve KD*	*Foreign currency translation reserve KD*	*Retained earnings KD*	*Sub-total KD*	*Non-controlling interests KD*	*Total KD*
As at 1 January 2026	**38,250,000**	**48,605,000**	**7,416,960**	**(1,544,594)**	**(111,480)**	**56,401**	**11,791,643**	**104,463,930**	**1,338,543**	**105,802,473**
(Loss) profit for the period	-	-	-	-	-	-	**(1,448,451)**	**(1,448,451)**	**21,641**	**(1,426,810)**
Other comprehensive loss for the period	-	-	-	-	**(149,498)**	-	-	**(149,498)**	-	**(149,498)**
Total comprehensive (loss) income for the period	-	-	-	-	**(149,498)**	-	**(1,448,451)**	**(1,597,949)**	**21,641**	**(1,576,308)**
As at 30 September 2026	**38,250,000**	**48,605,000**	**7,416,960**	**(1,544,594)**	**(260,978)**	**56,401**	**10,343,192**	**102,865,981**	**1,360,184**	**104,226,165**

	Share capital KD	*Share premium KD*	*Statutory reserve KD*	*Treasury shares KD*	*Other reserve KD*	*Foreign currency translation reserve KD*	*Retained earnings KD*	*Sub-total KD*	*Non-controlling interests KD*	*Total KD*
As at 1 January 2025	38,250,000	48,605,000	7,416,960	(1,544,594)	(111,480)	56,401	12,991,934	105,664,221	1,139,845	106,804,066
(Loss) profit for the period	-	-	-	-	-	-	(442,883)	(442,883)	171,940	(270,943)
Other comprehensive income for the period	-	-	-	-	-	-	-	-	-	-
Total comprehensive (loss) income for the period	-	-	-	-	-	-	(442,883)	(442,883)	171,940	(270,943)
As at 30 September 2025	38,250,000	48,605,000	7,416,960	(1,544,594)	(111,480)	56,401	12,549,051	105,221,338	1,311,785	106,533,123

The attached notes 1 to 17 form part of this interim condensed consolidated financial information.